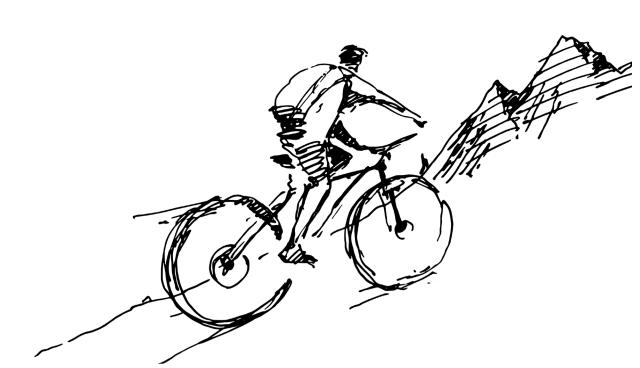
## **GRI Metrics**

Our performance: economic, social, environmental and governance

We apply the Global Reporting Initiative (GRI) to frame and report on our sustainability performance. Our interpretation of these guidelines is based on the materiality of the topics for our business operations and industry. As a result, we do not report on every single GRI indicator, but rather on those that we consider relevant to our business. Our 2021 performance disclosure is self-declared, and it has not been audited by a third party. We intend to report on our sustainability performance annually, allowing for year-on-year comparison.



GRI	Description	2022	Evolution metric	2022	2021	2020
Disclosure	Name of the organisation	PLMJ Advogados, SP, RL				
102-2	Activities, brands, products and services  Location of headquarters	http://www.plmj.com/ Lisbon, Portugal				
102-4	Location of operations  Information on employees and other	In Portugal: Lisbon, Porto and Faro Internationally: Angola and Mozambique  https://www.plmj.com/en/people/				
102-13	workers  Membership of associations	Business Council for Sustainable Development Portugal				
		GRACE – Grupo de Reflexão e Apoio à Cidadania Empresarial Aliança Pro Bono UN Global Compact Mindful Business Charter				
102-14	Statement by the most senior decision-maker	See chapter 'We're building the future we want to see'				
102-16	Values, principles, standards and norms of behaviour	https://www.plmj.com/pt/sobre-nos/quem-somos/				
102-43	Approach to stakeholder engagement  Defining report content and topic boundaries	See chapter 'Transparency and consistency: our approach to reporting'  See chapter 'Transparency and consistency: our approach to reporting'				
102-47	List of material topics  Reporting period	See chapter 'Transparency and consistency: our approach to reporting'  1/1/2022 to 31/12/2022				
102-52	Reporting cycle	Annual				
102-53	Contact point for questions regarding the report  Claims of reporting in accordance with	daniela.amaral@plmj.pt  The GRI standards have been used as a guide in the preparation of this report				
302-1	the GRI Standards  Energy consumption within the organisation	and we have not attempted to comply with them in full.	Consumption of energy per employee (kWh) <sup>1</sup>	3098.42	3303.53	2595.10
302-4	Reduction of energy consumption		Change in energy consumption per	-6%	27%	N/A
303-3	Water consumption within the organisation		employee  Water consumption per employee (m3) <sup>2</sup>	1.5	1.5	1.3
303-3	Recycled and reused water	The building that is home to our headquarters in Lisbon was built with efficient water management as one of its main objectives and this has led to water				
		<ul> <li>reduction and recovery initiatives, including:</li> <li>Installation and use of efficient plumbing equipment - taps in WCs, showers, urinals, flushing cisterns and taps in pantries/kitchens have flow reduction specifications and aerators, in order to comply with water efficiency</li> </ul>				
		<ul><li>performances;</li><li>Rainwater harvesting network. The rainwater recovery system allows rainwater to be collected and used to flush toilets.</li></ul>				
		<ul> <li>With these initiatives, 100% of the LEED credits available in the area of water efficiency, allow reductions in water consumption:</li> <li>26.3% of the building's total water consumption supplied by a rainwater harvesting system;</li> </ul>				
		<ul> <li>51.06% reduction in total potable water consumption;</li> <li>75% reduction in potable water consumption for toilet flushing;</li> <li>49.56% reduction in water used for irrigation (native species and efficient</li> </ul>				
		irrigation).  These percentages were obtained using calculation software and validated and certified under LEED.				
305-2	Energy indirect (Scope 2) GHG emissions from acquisition of energy		Tons of CO <sub>2</sub> per employee <sup>1</sup> Calculation based on	0.81 ton/employee	0.66 ton/employee	0.51 ton/employee
			information provided by EDP: 1 kWh corresponds to 262.88 g CO <sub>2</sub> .			
305-3	Other indirect (Scope 3) GHG emissions	Scope 3 indirect emissions include all emissions generated in the value chain. In our case, most of these emissions are generated when travelling by car, whether private, rented, TVDE (Uber and similar) or taxi, or by plane, train or other public	CO <sub>2</sub> emissions (tons) in train travel per employee. Calculation based on	0.002 ton/ employee	0.001 ton/ employee	0.001 ton/ employee
		transport.  As one of our commitments is to be carbon neutral by 2030, we are working to improve the calculation of our organisation's carbon footprint. As of today, the figures we have available for reporting are emissions from travelling by train and	emissions estimate of 7.05 kg CO <sub>2</sub> /passenger on a Porto-Lisbon trip.			
		plane. In the future, we will extend reporting to other sources.	CO <sub>2</sub> emissions (tons) in air travel per employee	0.59 ton/employee	0.14 ton/employee	0.1 ton/employee
306-3	Waste generated	Paper is one of the main waste products generated in our offices, so we aim to reduce its use. One of the ways we encourage employees to reduce the amount	Paper used for printing per employee (kg)	21.5 kg/employee	15.9 kg/employee	20.4 kg/employee
307-1	Non-compliance with environmental	they print is by monitoring this metric at an individual level. This is only part of the waste generated in our offices.		No record of any	No record of any	No record of any
401-1	New employee hires and employee		Rate of hiring	occurrences	occurrences	occurrences
401-2	turnover  Benefits provided to full-time	In 2022, the package of benefits we offered to our employees included:	Rate of turnover	16%	20%	10%
	employees that are not provided to temporary or part-time employees	<ul> <li>Subscription to mobile communication packages</li> <li>Grant for training and development</li> <li>Free health insurance, with coverage for family members</li> </ul>				
		<ul> <li>Payment of Portuguese Bar Association fees</li> <li>Partnerships as part of PLMJ Plus, a programme of discounts and advantageous offers</li> <li>An annual medical check-up</li> </ul>				
		<ul> <li>Free psychology consultations</li> <li>Transport allowance or shared garage</li> <li>Life insurance, depending on position</li> </ul>				
		<ul> <li>An annual bonus based on the results of the performance assessment</li> <li>Option to work remotely for up to two and a half days a week</li> <li>Flexible working hours</li> </ul>				
401-3	Parental leave	<ul> <li>Maternity leave for lawyers - the internal policy provides for:</li> <li>A 50-hour allowance during the 3rd trimester of pregnancy for testing and antenatal classes or for medically assisted procreation treatment cycles and</li> </ul>	% of employees entitled to parental leave	100%	100%	100%
		<ul> <li>carrying out adoption assessments.</li> <li>Free parking for pregnant women during the third trimester.</li> <li>Proportional reduction in production and contribution hour targets:</li> <li>a) From birth to 6 months of age - total absence (plus 1 month for each</li> </ul>				
		additional child in case of multiple births); b) From 7 to 12 months of age - 2 hours per day; c) From 13 to 36 months of age - 1 hour per day.	Leave taken	19	20	9
		<ul> <li>Paternity leave for lawyers - the internal policy provides for:</li> <li>50-hour allowance: during the third trimester of pregnancy for tests and antenatal classes; or for medically assisted procreation treatment cycles and adoption assessments.</li> </ul>				
		<ul> <li>Proportional reduction in production and contribution hour targets:</li> <li>a) From birth to 2 months of age - total absence (plus 1 month for each additional child in case of multiple births);</li> </ul>	% of employees returning to work in the following 12 months	100%	100%	100%
		b) From 3 to 12 months of age - 2 hours per day.  There is also ongoing flexibility for parents to attend school activities and important extracurricular events such as parents' evenings and school parties.				
		What's new from 2020 is the allowance in hours in the above situations, the parking space and the proportional reduction in production and contribution hour targets after the child's is 6 months old.  PLMJ's 2020 internal policy already provided for leave of up to 6 months for				
		mothers and 1 month for fathers, which has been increased to 2 months in the current policy.				
403-1	Occupational health and safety management system	Our health and safety at work management system is certified in accordance with the ISO 9001, ISO 14001 and OHSAS 18001 standards. Our actions in this area involve all internal departments in close cooperation with a certified third party entity. Through this partnership, our objective to ensure health, safety and				
403-2	Hazard identification,	hygiene at work.  We meet all legal and regulatory requirements regarding hazard identification, risk				
	risk assessment, and incident investigation	assessment and incident investigation. Our offices receive annual audit visits by a certified third party. As part of these visits, there is an assessment of the hazard identification and a professional risk assessment is carried out in accordance with the MARAT method (Methodology for Evaluating Risks and Accidents at Work).				
		On the basis of each annual visit, a diagnostic report is prepared and specific measures are defined and communicated to all employees.				
403-3	Occupational health services	We fulfil all legal and regulatory requirements in this area. In particular, we provide mandatory training for all employees, periodic simulation exercises and regular internal and external audit procedures.				
403-4	Worker participation, consultation, and communication on occupational health and safety	In addition to complying with the required occupational health and safety (OHS) regulations, we have increasingly promoted employee involvement through invitations to training and workshops, questionnaires to evaluate the				
		organisational climate and psychosocial risks, and the dissemination of relevant information on OHS issues through internal media.  In 2002, we held the annual emergency drill and renewed the training of emergency teams (evacuation and firefighting).				
403-5	Worker training on occupational health and safety	We ensure and equip our people with tools on health and safety at work through training, workshops and awareness-raising activities to identify and develop	Employees trained in firefighting	67	N/A	N/A
		emotional skills in the management of work-related mental illnesses. Training was also given in basic life support with an automated external defibrillator (AED), emergency and fire safety awareness-raising activities.	Employees trained in using AEDs	10	18	24
403-6	Promotion of worker health	See chapter 'Mental health and well-being'.	Psychological counselling	245	71	61
		<ul> <li>In addition:</li> <li>We celebrated well-being day with two special guests: Hugo van der Ding and Luís Duarte Madeira.</li> <li>We improved the terms of our health insurance, which covers the whole family</li> </ul>	Requests for flu	62	70	N/A
		<ul> <li>We improved the terms of our health insurance, which covers the whole family and guarantees a series of improvements in coverage and additional special cover.</li> <li>We reviewed internal policies to promote a better work-life balance, more</li> </ul>	vaccinations  Doctor's appointments	106	73	81
		flexibility and a focus on the development and training of our people. It is our policy to promote the involvement of all employees in policies, commitments and responsibilities in a holistic way to create an increasingly safe and healthy working environment.	Check-ups	103	24	19
403-8	Workers covered by an occupational	All our employees are covered by our occupational health and safety				
403-9	health and safety management system  Work-related injuries	management system.		No record of any occurrences	No record of any occurrences	No record of any occurrences
403-10	Work-related ill health			No record of any occurrences	No record of any occurrences	No record of any occurrences
404-1	Average hours of training per year per employee		Training sessions  Total hours	55 700 hours in total	54 300 hours in total	38 200 hours in total
			Average hours per employee	1.8 hours	0.77 hours	0.46 hours
404-2	Programmes for upgrading employee skills and transition assistance programmes	Following our usual approach, for 2022, we created a customised training plan for the production team and management team, to enable them to update their digital and behavioural skills. Each employee was also allocated a specific budget				
		digital and behavioural skills. Each employee was also allocated a specific budget for external training, for courses from external entities outside the scope of the annual training plan.  We also held training courses in the area of well-being and health at work, and,				
		for the first time, we created orientation programmes for the production team, to enable lawyers in a career progression phase to meet the challenges of their new level of seniority. 27 associates and 9 senior associates participated in the first				
404-3	Percentage of employees receiving regular performance and career	edition of the programme.	% of employees eligible to receive a performance	88% of lawyers 92% of the	70% of lawyers 79% of the	84% of lawyers 87% of the
	regular performance and career development reviews		to receive a performance evaluation (i.e., fulfilling the minimum working hours requirement)	92% of the management team		87% of the management team
			% of employees who received a performance evaluation	88% of lawyers 92% of the management team	70% of lawyers 79% of the management team	84% of lawyers 87% of the management team
				management team (i.e. 100% of those eligible)	(i.e. 100% of those eligible)	(i.e. 100% of those eligible)
405-1	Diversity of governance bodies and employees	See chapter 'Diversity and inclusion'.	% of men and women partners	70% men 30% women	68% men 32% women 40% men	70% men 30% women
			% of men and women associates % of men and women	39% men 61% women 33% men	60% women 38% men	40% men 60% women 38% men
			trainee lawyers % of men and women in	67% women 25% men	62% women 28% men	62% women 30% men
406-1	Incidents of discrimination and corrective actions taken	To date, no cases of discrimination have been reported. We continue to refine the reporting mechanisms available, in particular the internal whistleblowing system	the management team	75% women  No record of any occurrences	72% women  No record of any occurrences	70% women  No record of any occurrences
413-1	Operations with local community	developed in 2022.  See chapter 'Responsible business'.	Number of hours of pro	5498 hours	4875 hours	4555 hours
	engagement, impact assessments, and development programmes	In 2022, we contributed 5498 hours of pro bono advice, involving 162 lawyers and supporting 28 organisations.  We would like to highlight the work done in the area of impact investment for its	Number of lawyer providing pro bono	162 lawyers	159 lawyers	166 lawyers
		innovative nature, in particular the work done with MSM - Mustard Seed Maze and the Ageas Foundation to create new investment mechanisms. Work in the	services			

1 In the 2020 and 2021 reports, energy consumption per employee was incorrectly reported. This table shows the corrected figures, which replace 905 kWh and 1.210 kWh. This error also affected the calculation of indicator 305-2 Indirect emissions (Scope 2) in 2020 and 2021 - in

% of new suppliers

assessed against social

% staff working on pro

Number or organisations 28

42%

0%

n/a

41%

19

0%

n/a

37%

In 2020, hours per

organisation were not recorded, so this figure is not

available.

0%

n/a

bono services

supported

criteria

During 2022, a new purchasing and supplier selection and management policy

was created that now includes ESG criteria. It will be fully implemented in 2023.

area of renewable energy has also increased.

414-1

418-1

New suppliers screened

losses of customer data

Substantiated complaints concerning

breaches of customer privacy and

using social criteria

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